

# KangaNews-Westpac Corporate Debt Summit 2025

16 October Sheraton Grand, Sydney Hyde Park

>>>REGISTER

8.30am **REGISTRATION OPENS**

9.05am **WELCOME**

9.10am **OPENING ADDRESS**

9.20am **PANEL DISCUSSION**  
**CEOs' roundtable**

- Business outlook, challenges and opportunities.
- Is Australia getting a free ride amidst global trade tensions?
- What would a business-positive reform agenda look like?

10.05am **FIRESIDE CHAT**

**"De-dollarisation" and how the global market is thinking about sovereign debt sustainability**

- Fiscal sustainability and issuer credibility in the US.
- What might a fundamental reallocation trend look like?
- Consequences for the Australian dollar capital market.

10.35am **Q&A**

**Bank balance sheet, funding and capital update**

11.00am **BREAK**

11.25am **PRESENTATION**

**Economic update**  
**Luci Ellis**

12:00pm **PANEL DISCUSSION**

**Corporate strategy and governance in a changing world**

- Are Australian businesses' animal spirits alive and well?
- The ESG backlash and appropriate ambitions.
- Overseeing a growth agenda in challenging times.

12.40pm **LUNCH**

1.30pm **KEYNOTE**

**Understanding the Trump administration**

2.00pm **PANEL DISCUSSION**

**AI: from theory to practice**

- AI deployment across business and in treasury.
- Promise delivered and current limitations.
- Guard rails and future outcomes.

2.40pm **Q&A**

**Behind AI: data centre financing and ESG**

2.55pm **BREAK**

3.20pm **PANEL DISCUSSION**

**Funding capex and building future supply**

- Transition finance: the capex rubber hits the road.
- The role of public and private debt capital – including hybrid instruments.
- Pan-market impact and opportunities.

4.00pm **PANEL DISCUSSION**

**Buy-side diversity update and market outlook**

- Checking in on Australian dollar investor depth and diversity.
- Is market function keeping pace with market growth?
- Execution, allocation and issuance volume outlook.

4.40pm **SESSIONS CLOSE**

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